



Project Management for the Advanced Practice Nurse

By Carolyn Sipes PhD CNS APN PMP RN-BC

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CNS APN PMP RN-BC

DESCRIBES THE FUNDAMENTALS OF PROJECT MANAGEMENT FOR NURSES

While many books exist on project management in health care, most are written from the perspective of a hospital's upper leadership. This is the first resource to encompass the specific knowledge base and skills required for graduate-level nurses and students to effectively perform the duties of a project manager. Based on proven project management principles, the text defines concepts specifically for APNs and APNs with a DNP degree, and enables them to apply processes used in the business operations side of a health care organization. The book describes the fundamentals of project design step by step, from needs assessment through project closing. It provides detailed examples of tools used by project managers, describes how to apply these tools in the management of a complex health care work environment, and identifies key concepts critical to project success.

The text demonstrates how APNs can harness the skills and organizational frameworks they already use to manage patient care and outcomes to improve systems care and implement change in complex medical systems. It describes in depth the five basic concepts of project management, including the basics of monitoring timelines, design and planning, implementation, monitoring and control, and project closing. The book also discusses a variety of roles available to APNs, including sample job descriptions requiring project management skills. Written in a clear and accessible format, the text is replete with practical examples demonstrating how current APNs and DNPs can utilize and apply project management skills as they implement a project at work or prepare a practicum assignment for graduation.

KEY FEATURES:

- Encompasses the knowledge base and skills required specifically for APN project management
- Describes fundamentals of project design from start to finish

- Based on proven project management concepts in terminology familiar to APNs
- Includes practical examples from a variety of nursing roles to guide the novice project manager
- Provides key information to help the transition from bedside nurse to APN leader

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Bibliography

- Sales Rank: #404562 in Books
- Published on: 2015-09-23
- Released on: 2015-09-23
- Original language: English
- Number of items: 1
- Dimensions: 9.00" h x .41" w x 6.00" l, .68 pounds
- Binding: Paperback
- 182 pages

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Editorial Review

From the Back Cover

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About the Author

Carolyn Sipes, PhD, RN-BC, CNS, APN, PMP, is an associate professor at Chamberlain College of Nursing, and the subject matter expert (SME) for MSN Nursing Informatics Specialty Track. Dr. Sipes has more than 30 years' experience in management, as a director and in other nurse executive leadership positions, while also teaching part time. At the executive level, she worked as a consultant for implementations of electronic medical records (EMRs) at companies such as IBM, where she was involved in work on the iSOFT pilot project in England with the National Health System (NHS). It was here she achieved her project management professional (PMP) certification through the Project Management Institute (PMI). She also is board certified by the American Nurses Credentialing Center in Nursing Informatics (RN-BC) and holds a PhD, as well as clinical nurse specialist (CNS) and advanced practice nursing (APN) licenses. She also holds eight Epic certifications for clinical EHR implementations.

Dr. Sipes has worked as a senior/principal consultant on 23 EMR implementations over 12 years for such companies as HealthLink, Healthcare Informatics Associates, Inc. (HIA), Cleveland Clinic Abu Dhabi, to

name a few. Dr. Sipes is the president, CEO, and founder of the Center for EHR Program Management, LLC, a consulting company for the implementations of EHRs.

Dr. Sipes started her nursing career as a BSN, working in neurology/neurosurgery, then completed her MSN and CNS while working in home care in Chicago, then as a pediatric AIDS CNS and as a NIH study coordinator for pediatric AIDS. She received an NIH fellowship to complete her doctoral studies in HIV/AIDS at Rush University, Chicago. During this time she also worked as a director of outcomes research and designed the Medical Outcomes System Assessment tool (MOS) used to evaluate physical functional assessments for subacute care organizations. Her dissertation on male caregivers who provided care for their partners with HIV/AIDS has been published and updated numerous times. During this time she also served as the vice president of an HIV/AIDS clinic in Chicago. After completing her doctorate, she worked as a research scientist for a major pharmaceutical company where she designed the Tolerability of Medication Assessment tool (TOMA). The research conducted using this tool was presented at the World AIDS Conference in Barcelona, Spain.

Dr. Sipes began designing and teaching informatics courses while consulting as a full-time senior project manager/director. These experiences led her to teaching informatics full time at the master's and doctoral levels. She has also published and presented, nationally and internationally, more than 19 nursing informatics and project management topics including webinars for the American Association of Colleges of Nursing, over the past 3 years.

Users Review

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